



Annual Procurement Report

1st April 2025 - 31st March 2026

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1. Organisational Background

- 1.1 Scottish Borders Housing Association's (SBHA) purpose is defined by its mission statement:

“Created by Tenants for Tenants, we enhance lives and communities across the Scottish Borders. We shape our homes and services to meet changing needs and expectations, and we drive sustainable growth to ensure a fair prosperous future for all.”

- 1.2 SBHA's commitment to this is reflected in our key Strategic Objectives:



- 1.3 Further information about SBHA can be found on our website: www.sbha.org.uk
- 1.4 SBHA is more than a housing association and registered social landlord - as a community anchor organisation, it operates at the heart of settlements across the Scottish Borders, committed to shaping and strengthening the communities we serve. A not-for-profit organisation, with an Annual Turnover of over £31.7 million, SBHA provides 5,754 quality, affordable homes for rent including Mid-Market across a range of house size, type and age. We are passionate about working with Tenants, local communities and partners to deliver homes and services that meet current and future needs and aspirations.
- 1.5 As a well-established strategic partner, SBHA has a strong understanding of the local and national context and priorities, which helps frame our business strategies and policies. SBHA shares its direction with key stakeholders to support alignment and reflect their input. Regionally, this includes alignment with the South of Scotland Regional Economic Strategy and the Housing Action Plan, as well as the Scottish Borders Community Plan. Nationally, it includes alignment with the National Strategy for Economic Transformation and the Scottish Government's National Outcomes.
- 1.6 All of which result in delivering outcomes which strategically enhance the lives of tenants, the quality of their homes and the communities in which they live underpinned by SBHA's values:



- 1.7 By investing in services, places, our people, new homes and the economy, SBHA is contributing to the future success of the Scottish Borders and the broader social and economic landscape.

2.0 Purpose of Report

In accordance with the requirements of the Procurement Reform (Scotland) Act 2014 (The Act), this Annual Procurement Report provides an opportunity to report on procurement activity over the 2025-26 financial year. It demonstrates how this procurement activity supports SBHA's business needs and reports on progress of the Procurement Strategy 2023-2026 Action Plan.

3.0 Summary of Regulated & Below-Threshold Procurements Completed

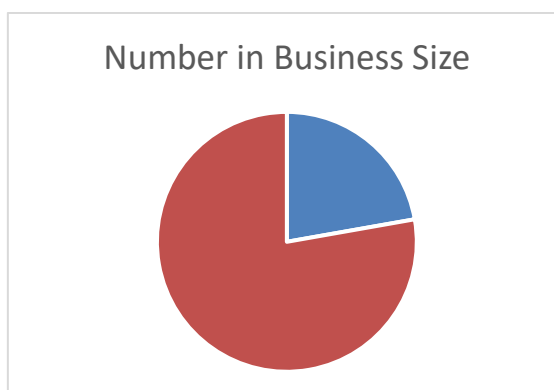
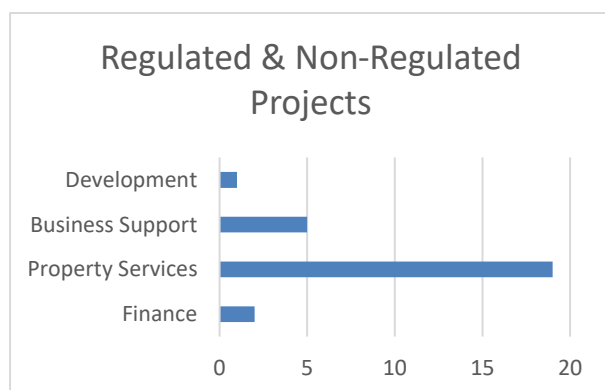
Appendix A provides detail of regulated and below threshold procurements awarded during the period 31 March 25 to 31 March 26.

SBHA's Contract Register captures the regulated and below-threshold contracts. Lower-value reactive maintenance is also procured through quotes, as well as direct awards for responsive repairs, and this spend is captured separately. Overall procured spend is £16,608,332 compared with £21,744,799 in 2024-25.

Procurement	Contract Type	No of Contracts	Borders based	Spend in Borders (inc VAT)	Total Value (inc VAT)
Total procured contracts for the period	Works, Goods & Services	33	9	£2,032,495	£13,355,034
Planned Maintenance, Development & Wider Business Units					
Regulated	Works & Services	14	2	£386,070	£4,189,591
Non-Regulated	Works & Services	19	7	£1,646,425	£9,165,443
QQ PMP, Development, Reactive Maintenance		Unique Suppliers	Borders based		
Planned Maintenance QQ	Works & Services	13	11	£ 659,384	£ 676,105
Development QQ	Works	1	-	-	£1,624,332
Reactive Repairs QQ & Direct Awards	Works & Services	40	38	£906,762	£ 952,861

TOTAL SPEND

£16,608,332



These include call-off contracts via national frameworks, which equated for 60% of the contracts awarded. This gives SBHA assurance on compliance, supports collaboration, strengthens purchasing power and contributes to national outcomes, including the maintenance of quality homes, improved energy efficiency and equality of opportunity. In addition, 76% of all contracts awarded were to SME's, demonstrating SBHA's continued commitment to supporting smaller businesses and the wider supply chain.

A total of 33 regulated and below-threshold contracts were awarded during the period totalling £13,355,034. 21 contracts were awarded to 15 unique SME suppliers, 6 of which are local. Local spend across all procurement types increased to £3,598,641, compared with £2,893,821 in the prior year, demonstrating continued progress in supporting the local supply chain and community wealth building.

Overall procured contract spend decreased compared with the prior year. This reflects reduced reactive maintenance sub-contracting spend as more work was completed in-house. The number of regulated contracts has decreased significantly due to the fluctuating timetable for longer term contracts and the Planned Maintenance Programme procurement strategy to award shorter contracts to maximise delivery in the year and stagger future procurement requirements.

Reactive Maintenance Framework

Collaborating with Scottish Borders Council, SBHA has a compliant route to access 150 local organisations over eighteen (18) lots, this supports local jobs and opportunities for growth within the Scottish Borders.

There was an increase in the number of quick quotes published and number of invitations sent, demonstrating a positive increase in compliance with SBHA's Procurement Policy. The average number of invites per published Quick Quote has stabilised and we would not expect to see any increase in future reporting periods as we are maximising the number of unique suppliers for each quote published.

Bidding response rates have remained low at an average of three (3) per quote. This has resulted in little change to the suppliers awarded work, and SBHA will continue to work with suppliers to strengthen bidding skills, promote awareness of opportunities and support a broader supplier base where possible.

4.0 Procurement Strategy Action Plan 2023-2026 & Alignment with SBHA's Strategic Plan

As SBHA prepares to review and renew the Procurement Strategy, the continued focus is on key objectives: assurance & control; sustainability & social value; smart investment choices; and value for money. Procurement activity supports SBHA's Strategic and Business Plan and related supporting strategies, as demonstrated in this section.

Assurance & Control	
Sustaining effective assurance and controls to maximise compliant procurements, taking account of risk and proportionately.	  
Sustainability & Social Value	
A focus of moving procurement from compliance to innovation – designing social return on investment into procurement partnerships and creating ethical supply chains.	  
Smart Investment Choices	
Supplier Development to include SMEs, Social Enterprises and supported businesses encouraging innovation and a two-way performance management of existing contracts and projects.	  
Value for Money	
To deliver savings and value for money in all SBHA procurement activity and throughout the term of each contract.	  

- Compliant processes deliver our requirements while maintaining the agility to encompass innovation, meet regional and national economic benefits and ensure community wealth building and tenant satisfaction.
- At the forefront of every project is the commitment to Fair and Equal Treatment for all bidders ensuring transparent processes are in place, and proportionality is applied to all stages of the tender process. The Sustainable Assessment tools are used to provide evidence of our consideration of how we can influence or include improvements in certain contracts.

- For roles in SBHA that have procurement responsibilities, tendering skills have grown as demonstrated by a wider spread of procurement activity. Transparency has increased as auditable systems have been adopted to process quotes and tenders.
- Induction training has taken place for all new employees who have procurement responsibilities within their role as well as tailored training on specific aspects of the tendering process, e.g. using the quick quote systems and Evaluation training.
- SBHA has piloted a financial inclusion portal for tenants through Lightning Reach. Lightning Reach provides a single self-service portal for access to grants/funding to help tenants with essential costs and practical support.
- Regeneration, retrofit and refurbishment are significant themes through the overall business plan and key strategies. In practice, until the Scottish Housing Net Zero Standard (SHNZS) has been announced, SBHA recognises the need for a more cautious approach, exercising component lifecycle replacement rather than wholesale refurbishments. Retrofitting homes with more economical and efficient heating systems has been a slow process. Certainty on standards and timescales, potential investment in wider technology and/or cheaper energy costs will improve tenant appetite to the net zero transition.
- Securing funding has resulted in the successful launch of the Croft Street Regeneration Project, with refurbishment and public realm works demonstrating the way in which SBHA engages with communities.
- SBHA recognises damp & mould as a business priority and key risk. Specific property solutions, as well as segregating services for surveying and remediation works, are being explored by the Property Services team. This will inform future longer-term procurement strategies and support a more targeted and effective response.
- Targets and initiatives continue to focus on collaboration and joined-up services across the housing sector and other community anchor organisations across the South of Scotland. In the current national housing emergency, SBHA continues to play its part in providing more affordable homes and has increased of development activity.
- SBHA's Development Programme continues to evolve and includes homes expected to be acquired from private developers through Section 75 planning obligations, as well as opportunities where builders with land ownership approach SBHA with proposals to deliver affordable homes. These projects are developer-led and, as such, SBHA does not control or procure the main construction contract. For this reason, SBHA's current two-year pipeline of £15.6m across four such projects is not included in the procurement appendices. However, SBHA will continue to use its influence, wherever possible, to encourage local supply chain opportunities and community benefits, even where these are not contractual requirements for the developer or contractor.
- Pre-Construction Service Agreements (PCSA) have been introduced for development projects, supporting early involvement of the main contractor and design team. This provides greater confidence before progressing into main works and helps reduce risk and uncertainty. PCSA's play a growing role in improving cost and programme predictability.
- Strategic national and regional discussions continue to investigate solutions to attract new entrants to the South of Scotland supply chains with a view of growth in opportunities and to future proof the delivery of all key strategies.
- SBHA's spend profile as set out above illustrates transparency across the range of routes used to engage with suppliers. Opportunities to award contracts to local SME's are considered at every level, as the local supply chain develops. Challenges have been managed via contract performance management and strong supplier relationships, helping to support local growth and improve procurement outcomes.

- The advent of the positive inward investment from the Center Parcs development, alongside increased local construction activity for new homes, highlights the potential uncertainty around the availability and capacity of key suppliers during the construction period and potentially beyond.
- SBHA has continued to strengthen supplier engagement through digital communication, contract management meetings and support during tendering opportunities. Contract performance management has improved across the portfolio, helping to identify and address issues as they arise.
- SBHA Development/ Main Contractor led 'Meet the Buyer' events and attendance of relevant Assets, Property and Procurement team members at these events has enabled SBHA to raise their local profile, share knowledge of upcoming tendering opportunities, and answer frequently asked questions on products, plans and services, with all suppliers receiving a copy of the SBHA pipeline of projects.
- The event hosted by Scottish Borders Council and the Supplier Development Programme (SDP), created opportunities for the local supply chain to access free training in bid writing and the use of available tools and information hubs. This is followed up with quarterly newsletters to our local supply base. The event provides trade insight on market movements innovative plans and idea sharing and a networking opportunity with other attending peers and Regional Anchor organisations.

5.0 Social Value, Supported Businesses and Community Wealth Building

Aligning with the national, local and SBHA business strategies, SBHA procurement procedures include the General and Sustainable Duties to a lesser or greater degree dependant on value, risk and importance.

Fair Work Practices, e.g. Staff Pay and Conditions, Development & Training and Equality and Diversity, are included in evaluations of potential suppliers, ensuring any awards are fair and equal to all involved in the delivery. Sub-contracting clauses support local economic benefits and employment, prompt payment, and subcontractor management. Contract performance management meetings ensure all criteria met at Tender stage are maintained throughout and delivered through the life of the contract.

SBHA's larger construction projects are examples of the increases of local sub-contracting enabling spend with local trade organisations.

During the reporting period, the following Community Wealth Building benefits were realised through SBHA's Contracts.

Local Sub-Contracting spend	-	£4,773,000
Skills & Training	-	College, School/Site visits, Career Event,
Apprenticeships Ongoing	-	9
Donations	-	£12,250
Seasonal Jobs Secured	-	4
Apprenticeships New	-	4
Support with local Projects	-	£12,250

SBHA has continued to collaborate with the Borders Action Group and SOSE, to promote opportunities for the growth of SME's, supported businesses and the third sector. Pathways are being developed to support this important contribution to the regional economy through signposting, developing relationships and supply chain capability development linked to SBHA's community benefits. Social Telecoms a Community Interests Company (CIC) organisation, continues to provide SBHA's organisational telephony requirements.

6.0 Review of Regulated Procurement Compliance with Our Strategy

SBHA's Procurement Strategy supports opportunity, growth and community wealth building by helping to sustain local employment, strengthen existing and create new job opportunities. Fair Work Practices and Community Benefits are embedded in all tender quality questions, ensuring that suppliers demonstrate their commitment to fair pay, skills development and wider social value. This approach is supporting fair pay for employees working on SBHA contracts, while also maintaining and improving skills and learning opportunities through apprenticeships and work experience.

Effective procurement planning strengthens service delivery, enhances value for money, and supports improved outcomes for tenants and communities. This includes acting upon all consultation and feedback, directly into specifications or indirectly through strategies, policies and standards agreed with customers.

An established budget, market research, considerations of environmental, economic and net zero impacts in a proportionate manner make up the project procurement strategy, which is signed off by the Executive Team before the tender is published. Similarly, recommendations to award are approved within the scheme of delegations, ensuring value for money and financial impact are assured.

The focus for the reporting period has been to ensure SBHA's £12m annual Planned Maintenance programme is procured and delivered. The blend of longer-term projects, direct awards via compliant frameworks and contract modifications during term as well and meeting our commitment to the local supply chain has been achieved through upskilling our people and suppliers.

7.0 Strategic Risk Management

SBHA has a risk management framework which identifies nine (9) strategic risks and twenty seven (27) top operational risks monitored by the Board of Management. This includes procurement related risks surrounding continuity of supply, disaster recovery processes, optimising value for money and robust due diligence.

Continuous monitoring of the geopolitical developments and their potential impact on SBHA's strategic and operational plans will continue to be undertaken to mitigate risks, particularly around supply chain impact and pricing.

Due diligence is carried out as part of the selection process and monitored monthly for longer term, high value/high risk contracts. This reflects SBHA's risk appetite and additional financial assurance is sought where appropriate.

Supply continuity is monitored and managed through supplier monitoring, analysis and contract performance management meetings proportionate to the value and risk of the contract.

8.0 Continuous Improvement

SBHA's range of accreditations include Customer Service Excellence, Cyber Essentials Plus, Investors in People Silver Award, Living Wage Employer and Living Hours Employer. In the year, ROSPA bronze was also achieved for health and safety practices, while maintaining existing accreditations through evidence of consistent standards and continuous improvement. This demonstrates SBHA's commitment to improvement across the organisation and supports the inclusion of Fair Work principles in procurement activity.

The expansion of SBHA's Procurement team is intended to add strategic value by increasing capacity to support collaboration, supplier engagement and other growth themes within the Procurement Strategy. Further development of the procurement skills, supporting

and enhancing SME skills, and collaborative working with the supply chain will remain key drivers for improving contract requirements, expectations and outcomes.

SBHA is required to participate in the Continuous Improvement Procurement Programme (a follow on from the assessment undertaken in 2019) to comply with Development grant conditions. Discussions with Scottish Government and Scotland Excel have commenced to understand the process, including timescales.

A generative AI coaching programme for SBHA's senior leadership team is supporting collaboration and helping leaders explore operational and delivery solutions. Learning from the use of AI is helping inform SBHA's AI Strategy and policy, recognising both the potential benefits of AI for business efficiencies and contract risk management, alongside the importance of managing its risk and limitations.

Tenant feedback continues to be used to shape SBHA's services and ensure satisfaction with value for money is achieved and improved.

9.0 Future Procurement Project Pipeline

Procurement projects in the pipeline to 2028 are detailed in **Appendix B**. SBHA anticipates forty two (42) procurement projects to be awarded by 31 March 2028 at an estimated value of £44,576,231 (inc VAT).

There are thirteen (13) contracts due for extension with an estimated total value of £1,230,986 within the next two years, the detail of which are listed at **Appendix C**.

[NOTE: reference to contract is also to be construed as meaning a framework agreement]

1. Organisation and report details

a) Contracting Authority Name

Scottish
Borders
Housing
Association
Ltd

b) Period of the annual procurement report

01 April 2025 to 31 March 2026

c) Required by s18 Procurement Reform (Scotland) Act 2014 to prepare an annual procurement report? (Yes / No)

Yes

2. Summary of Regulated Procurements Completed

a) Total number of regulated contracts awarded within the report period

14

b) Total value of regulated contracts awarded within the report period

£4,189,591

c) Total number of unique suppliers awarded a place on a regulated contract awarded during the period

13

i) how many of these unique suppliers are SMEs

4

ii) how many of these unique suppliers are Third sector bodies

0

3. Review of Regulated Procurements Compliance

a) Number of regulated contracts awarded within the period that complied with your Procurement Strategy

14

b) Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy

0

4. Community Benefit Requirements Summary

Use of Community Benefit Requirements in Procurement:

a) Total Number of regulated contracts awarded with a value of £4 million or greater.

0

b) Total Number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.

0

c) Total Number of regulated contracts awarded with a value of less than £4 million that contain Community Benefit Requirements

14

Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:

d) Number of Jobs Filled by Priority Groups (Each contracting authority sets its own priority groups)	0
e) Number of Apprenticeships Filled by Priority Groups	9
f) Number of Work Placements for Priority Groups	0
g) Number of Qualifications Achieved Through Training by Priority Groups	0
h) Total Value of contracts sub-contracted to SMEs	
i) Total Value of contracts sub-contracted to Social Enterprises	0
j) Total Value of contracts sub-contracted to Supported Businesses	0
k) Other community benefit(s) fulfilled	£12,250

5. Fair Work and the real Living Wage

a) Number of regulated contracts awarded during the period that included a Fair Work First criterion.	14
b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.	14
c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract during the period.	6

6. Payment performance

a) Number of valid invoices received during the reporting period.	8204
b) Percentage of invoices paid on time during the period ("On time" means within the period set out in the contract terms.)	88%
c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains.	14
d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts.	0

7. Supported Businesses Summary

a) Total number of regulated contracts awarded to supported businesses during the period	0
b) Total spend with supported businesses during the period covered by the report, including:	0
i) spend within the reporting year on regulated contracts	0
ii) spend within the reporting year on non-regulated contracts	0

8. Spend and Savings Summary

a) Total procurement spend for the period covered by the annual procurement report.	£19,923,896
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b) Total procurement spend with SMEs during the period covered by the annual procurement report.	£9,819,198
c) Total procurement spend with third sector bodies during the period covered by the report.	0
d) Percentage of total procurement spend through collaborative contracts.	76%
e) Total delivered cash savings for the period covered by the annual procurement report	£206,746
f) Total non-cash savings value for the period covered by the annual procurement report	Data unavailable
9. Future regulated procurements	
	42
b) Total estimated value of regulated procurements expected to commence in the next two financial years	£44,576,231

Appendix A Contracts Awarded

Title	Award Date	End Date	Ext at Award (Months)	Duration	Est Value £ incl. VAT	Contract Type	Procurement Threshold
Darktrace Cybersecurity	07/04/2025	06/04/2028	0	4	£184,000	Services	REG
Provision of Reactive Doors Contract	14/04/2025	31/04/2028	12	2+1	£180,480	Works	NON REG
The Provision of the Supply and Fit of Bathrooms and Associated Works	14/04/2025	31/04/2027	12	2+1	£333,600	Works	NON REG
The Provision of the Supply and Fit of Kitchens and Associated Works	14/04/2025	31/04/2027	12	2+1	£362,400	Works	NON REG
Provision of Asbestos Management and Related Services	14/04/2025	13/04/2027	12	1+1	£105,450	Services	REG
Provision of Professional Services to Regeneration of Croft St Area	22/05/2025	31/03/2026	0	1	£267,525	Services	REG
Provision of Supply & Fit of Windows 25-27	27/05/2025	31/04/2027	24	2+1+1	£278,647	Works	NON REG
The Provision of Lifecycle Gas Heating Replacements - 2025 - 2027	28/05/2025	02/06/2027	0	2	£2,380,938	Works	REG
Provision of Roof Replacements	19/06/2025	31/03/2026	0	1	£376,405	Works	NON REG
Treasury Management Advisory Services	25/06/2025	24/06/2028	24	3+2	£41,400	Services	REG
Provision of Electric Heating Systems Reactive 25-27	03/07/2025	02/07/2027	0	2	£800,000	Works	NON REG
Provision of Electric Heating Lifecycle 25-27	03/07/2025	02/07/2027	0	2	£2,349,462	Works	NON REG
Housing Association CRM, EDRM, Agile - Legacy System - Rolling 1 year	15/07/2025	14/07/2026	0	1	£228,540	Services	REG
Lease of Franking Machine	28/07/2025	03/08/2030	0	5	£11,691	Services	NON REG
Provision of Pre-construction services to planning stage Heather Mill	13/08/2025	01/05/2026	0	24 weeks	£235,917	Services	REG
Provision of Roofing & Associated Works, Inchmyre, Kelso	20/08/2025	19/08/2026	0	1	£1,342,109	Works	NON REG
Provision of EICR / LD2 / LED STAIR LIGHTING	25/08/2025	31/08/2027	0	2	£1,000,000	Works	NON REG
Provision of Governance & Risk Software Upgrade	01/09/2025	31/08/2028	0	3	£80,864	Services	REG
Additional Doors - Bin Stores - Variation to S23-04 due to exp	11/09/2025	31/03/2026	0	5 months	£61,400	Services	NON REG
Cyclical Painting (Selkirk & Hawick 2025/26)	02/10/2025	31/03/2026	n/a	6 months	£18,794	Works	NON REG
Cyclical Painting (Jedburgh & Galashiels 2025/26)	02/10/2025	31/03/2026	n/a	6 months	£143,578	Works	NON REG
Veeam Backup & Replication Software	26/10/2025	25/10/2026	0	1	£9,500	Services	NON REG
Provision of Flooring Services & Associated Works	23/11/2025	23/11/2027	0	2	£286,320	Works	NON REG
Cyclical Painting Works Selkirk 2025/26	27/11/2025	31/03/2026	0	4m	£79,032	Works	NON REG
Provision of Software Modules & Upgrades to existing Housing System	15/12/2025	01/03/2026	6	1 + 6 m	£70,000	Services	REG
Provision of Water Hygiene Services	18/12/2025	04/01/2027	0	1	£7,434	Service	REG
The Provision of SBHA Head Office Cleaning 2026-2031	08/01/2026	31/03/2029	12	5	£130,104	Services	REG
Provision of Medical Adaptation, 1 Fairhurst Drive	13/01/2026	30/06/2026	0	6m	£187,968	Works	NON REG
Phase 1 Croft Street Public Realm Works	18/02/2026	31/07/2026	0	5m	£825,402	Works	NON REG
Phase 1 Croft Street -Curtain Walling	18/02/2026	31/07/2026	0	5m	£518,656	Works	NON REG
Provision of PCSA for Denholm Project	18/02/2026	02/03/2027	0	1	£281,374	Services	REG
Provision of Microsoft 365 Business Premium licences	20/02/2026	20/02/2027	0	1	£57,500	Services	REG
Occupational Health Services	24/02/2026	31/03/2029	24	3+2	£118,545	Services	REG
					£ 13,355,034		

Appendix B Pipeline Projects

Title	Contract Type	Estimated Project Start Date	Estimated Award Date	Contract Duration	Est Contract Value Inc.VAT
Heather Mill Construction Phase	Works	Aug-26	Oct-27	15 months	£14,900,000
Provision of Insurance (non-life)	Services	Feb-27	Oct-27	3+1+1	£5,007,952
Heating Lifecycle Supply & Fit (Electric & ASHP)	Works	Nov-26	May-27	4	£4,104,000
Heating Lifecycle Supply & Fit (Gas)	Works	Jun-26	Nov-26	4	£3,312,000
Cyclical Painting	Works	Mar-26	Jun-26	2+1+1	£2,242,372
Whole House Empty Homes Works	Works	Oct-25	Dec-25	2+2	£2,000,000
Kitchens Supply	Goods	Aug-26	Mar-27	4	£1,859,550
Block LED Lighting , EICRs and LD2 Lifecycle	Services	Nov-26	Jun-27	4	£1,700,100
Fleet	Goods & Services	Jun-26	Jun-27	5	£1,316,771
Provision of Communal Screens	Works	Sep-26	Mar-27	4	£1,000,000
Corporate Legal Fees (Corporate, HR, Housing Management)	Services	Oct-25	Mar-26	5	£750,000
Non-Domestic Utilities Supply	Services	Mar-27	Mar-28	4	£640,000
Provision of Flooring & Associated Services	Works	Mar-27	Nov-27	4	£572,640
Damp & Mould Works	Works	Sep-26	Feb-26	2	£400,000
Internal painting Empty Homes	Works	Aug-26	Dec-26	4	£400,000
Heating Reactive Installations	Works	Nov-26	May-27	5	£400,000
Jetting & Drainage	Services	Feb-26	Aug-26	4	£360,000
Other Externals - 2026-27 PMP	Works	Mar-26	Apr-26	1	£300,000
Asbestos Management	Services	Oct-26	Apr-27	4	£263,625
Provision of Gutter Cleaning	Services	Jan-27	Jun-27	2+1+1	£260,000
Gas & Non Gas Audit	Services	Mar-27	Sep-27	5	£254,415
Electronic payment services	Services	Oct-26	Apr-27	3+1+1	£252,000
Damp & Mould Surveying	Services	Feb-26	Apr-26	3+1+1	£250,000
Asbestos Removals	Services	Feb-26	Jun-26	2	£225,000
Provision of External Audit	Services	Aug-27	30/11/2027	3+1+1	£200,064
Can Cook	Services	May-26	Aug-26	3	£200,000
EPCs	Services	Oct-25	Mar-25	4	£200,000
Skip Hire	Services	Feb-26	Aug-26	4	£200,000
Dark Trace	Services	Nov-27	Apr-28	4	£184,000
Roof Replacements - 2026-27 PMP	Works	Mar-26	May-26	1	£120,000
Provision of Maintenance & Repair of Technologies for Independent Living	Services	Oct-27	May-28	5	£120,000
Head Office Telephony & Leased Lines	Services	Sep-26	Dec-26	3	£96,000
Provision of Design & Printing Services for Publications, Newsletters, Leaflets Business Stationery	Services	Mar-26	Jun-26	4	£92,000
Water Hygiene - Legionella	Services	Aug-26	Nov-26	4	£60,542
Provision of Payroll	Services	Sep-25	Feb-26	3+1+1	£55,000
Additional Doors	Works	Apr-26	Jun-26	1	£50,000
Provision of Stationery & related goods	Services	Aug-26	Nov-26	4	£48,000
Mobile Telecomms	Goods & Services	Jan-26	Jun-26	2	£43,200
Recovery of Former Tenant Account balances	Services	Oct-25	Mar-26	4	£40,000
Multi Functional Devices	Services	May-27	Aug-27	3	£39,000
Provision of Cleaning - Amenity Properties	Services	Apr-26	Aug-26	4	£30,000
Stock condition Surveys External Verification	Services	Dec-25	Apr-26	4	£28,000
					£44,576,231

Appendix C – Extensions

Award Date	Ext Start Date	Ext End Date	Max Extension Months Left	Annual Est. Value £ Incl. VAT	Title	Contract Type
25/06/2025	25/06/2028	25/06/2030	24	£8,280	Treasury Management Advisory Services	SERVICES
16/10/2020	13/02/2027	14/04/2029	24	£40,022	Cloud Based Finance & Purchase to Pay System	SERVICES
02/02/2024	12/02/2027	12/02/2029	24	£40,285	Provision of Out of Hours Repairs Calls and Telecare Response Services	SERVICES
06/02/2024	01/04/2027	31/03/2029	24	£447,291	Provision of Grounds Maintenance Services	SERVICES
17/07/2024	26/07/2028	26/07/2029	12	£24,000	Provision of Maintenance & Repair of Technologies for Independent Living	SERVICES
14/04/2025	31/04/2028	31/04/2029	12	£60,160	Reactive Doors	WORKS
14/04/2025	31/04/2027	31/04/2029	12	£120,800	Reactive Kitchens	WORKS
14/04/2025	31/04/2027	31/04/2028	12	£111,200	Reactive Bathrooms	WORKS
27/05/2025	31/04/2027	31/04/2029	24	£92,882	Reactive Windows	WORKS
06/08/2024	06/08/2027	06/08/2027	0	£5,504	Web Design	SERVICES
15/08/2023	21/08/2027	21/08/2028	12	£228,411	Provision of Gutter Cleaning	SERVICES
23/02/2023	23/02/2028	23/02/2030	24	£40,013	Provision of External Audit Services	SERVICES
26/03/2024	01/04/2027	31/03/2027	24	£12,137	Group Life Assurance	SERVICES
			13	£1,230,986		